REMARKS

Sandy Bemis Retirement from CDC Board

Introduction

Sandy joined the Control Data Board in March, 1968. It would be hard to list all his many contributions to this Company for the past 21 years. But maybe the best way to say that is a company -- any company -- couldn’t find a better member of its board than Sandy Bemis.

One measure of a person is the ability to contribute to lasting change. All of us who serve on boards know full well the limitations a board member has in making an impact on a corporation. The limited time involvement alone is a great barrier in that regard.

But board members play a crucial role. It is they, along with top management, who set the tone for a company. That is done both by the policies they espouse for the company and through personal example. In both aspects, Sandy has given Control Data and each of us who has worked with him, an outstanding example of what we can and should be.
I’ll only mention one example of the kind of lasting impact he has had on Control Data, and the American business community.

WCN -- meeting society’s needs as profitable business opportunities.

Thinking about this Sandy suggested that the Board should become missionaries to bolster Control Data’s "one small voice in the wilderness" position with regard to this belief.

We set up a formal Board committee: "Public Policy Committee". Result in 1984 -- the formation of the Alpha Center for Public and Private Initiatives. To date more than 200 for-profit human service providers have been assisted by Alpha (note: 200 includes non-profits that are starting for-profit subsidiaries).

Beacon Fund -- well on the way to being launched. To date some $7M in initial funding has been pledged by Readers Digest, Rupert Murdoch, Chemical Bank, Odyssey Fund, Control Data. In addition, there is a strong probability that within the next month there will be an additional $3M pledged by two major companies.

Also, invite from Ian Martin.
No review of Sandy and his Control Data Board work could possibly exclude mention of the Comp. Committee. Over the many years Sandy has brought, both as a member and most recently as Chairman, an inquisitiveness and appropriate challenging of the Corporation's executive compensation proposals and practices. Through his active involvement we have developed and implemented some of the nation's most innovative programs. These policies and programs also have "fairness" and "integrity" as inherent attributes.

**Personal example**

MBP

Mn. Opera and Ordway Theatre

Integrity -- separation of personal interest and corporate fiduciary responsibility

Intellectual honesty

Sandy has been questioning, demanding and tough. But he has shown us how to do that with patience, empathy and graciousness. He is the quintessence of style. A role model for every businessman in America.

It has been a privilege and a pleasure to have him as a colleague.

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